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Education

- Ph.D.: Public and International Affairs, Princeton University, 1993
- . *Princeton Wilson Fellow*, 1991-1993
 - . *Dissertation*: “Special Districts and the Political Economy of Metropolitan Service Delivery,” winner of the 1994 APPAM Ph.D. Dissertation Award, Association of Public Policy Analysis and Management.
- M.C.P.: City and Regional Planning, University of California, Berkeley, 1981
- . *California Planners Foundation Award* for highest academic rank in graduating class
- B.A.: Geography and Environmental Engineering, The Johns Hopkins University, 1979
- . Degree awarded with university and department honors
 - . Selected to *Omicron Delta Kappa* (National Leadership Honor Society)
 - . Selected to *Omicron Delta Epsilon* (International Economics Honor Society)

Professional Education

- AASCU New Presidents’ Academy, Lake Geneva, Wisconsin, 2012
- The Center for Philanthropy at Indiana University, “Principles and Techniques of Fundraising,” 2011

Presidential Leadership

University of Maine at Farmington (2012-present)

The University of Maine at Farmington (UMF) is a small, selective public liberal arts college serving primarily traditional-age students in a residential setting. One of seven universities in Maine’s statewide university system, UMF offers B.A., B.S., and B.F.A. degrees to 1,820 undergraduates, 48% of them Pell-eligible. UMF also offers the M.S. Ed. degree to 260 part-time graduate students, primarily in-service teachers. UMF is a founding member and active participant in the Council on Public Liberal Arts Colleges (COPLAC). With a budget of \$39 million and endowment of \$13.7 million, UMF supports 375 employees, including 116 full-time faculty. UMF has consistently earned accolades for excellence and value from the Princeton Review, Campus Pride, Green Colleges, *U.S. News & World Report* (a “top five” public regional college in the North), *Washington Monthly* and College to Career.

As president my primary responsibility is to ensure the coordination, communication, development, collaboration, and creativity necessary to serve internal and external constituents and realize UMF's mission. I guide the full scope of university operations in academic affairs, student life, residential life, enrollment management, financial aid, budget and finance, campus facilities, athletics, university advancement, marketing, alumni affairs, and community relations. I also play a significant and active role in University of Maine System management and have assumed leadership roles in governance, strategy, academic affairs, and financial policy.

Reporting directly to me are the Provost/VP for Academic Affairs, VP for Student and Community Relations, VP for Enrollment and External Affairs, Chief Business Officer, Director of Institutional Research, and Director of the UMF Sustainable Campus Coalition. Others on my cabinet are a senior faculty member (rotating) and the Associate CIO for the University of Maine System, who is based at UMF. I report to the University of Maine System Chancellor and Board of Trustees and am advised by a 17-member Board of Visitors.

Key accomplishments:

- **Envisioned and guide development and implementation of *UMF 2020: Experience Farmington***, a mission-aligned, student-centered institutional strategy unanimously approved by the University of Maine System Board of Trustees in September 2014; initiated Farmington Fusion, UMF's commitment to high-impact, community-engaged, experiential practices
- **Achieved a 10-year accreditation** from New England Association of Schools and Colleges (NEASC), UMF's accrediting body, 2012; co-authored UMF's five-year interim review, 2016
- **Initiated enrollment governance and strategies and stabilized enrollments after a five-year decline**, including reforming an Enrollment Division (with a VP overseeing Admissions, Financial Aid, and Marketing) and creating a culture of recruitment and retention throughout the campus; established the Be Home/Come Home program to attract graduates from nearby high schools, the Farmington Fellows program (innovative recruitment for graduates of high schools in the nation's nineteen Farmingtons), the Discovery Fellows program for graduates of high schools led by UMF alumni principals, and the Farmington is Family program for children of out-of-state alumni
- **Steward campus financial resources** through careful budgeting, revenue generation, and expense control to deliver balanced budgets each year; regularly lead campus discussions to engage constituents in budget planning
- **Communicate regularly and effectively** to campus community, including students, faculty, staff, alumni, parents, external partners, media, and university friends; prepare and present information and engage discussions at All-Campus Meetings and topic-focused Open Sessions each semester; frequently share news, frame issues, and consult with students, faculty/staff, and alumni

- **Reformed UMF governance and processes**, including formation of Take Stock Task Forces, the UMF Staff Senate, the University Leadership Council (academic, student affairs, and administrative leaders) and Planning and Budget Advisory Council to formalize campus engagement in university affairs; **initiated and sponsored university-wide committees, action teams and recognition events**, including the Diversity and Inclusion Action Team, Art on Campus Committee, Community Connections Team, Distinguished Staff Awards, Book Authors Celebration, and Milestones Event
- **Bolstered university advancement** through development and reorganization of UMF's first formal advancement office, significantly increased grant submissions and awards, initiated and successfully completed targeted campaigns for college completion and athletic facilities
- **Chaired, raised funds for, and led implementation of UMF's 150th Anniversary Celebration**, a yearlong series of cultural, historic, academic, and community events in 2013-14
- **Oversaw completion of UMF's first campus master plan since 2002; improved function and aesthetics of campus facilities and grounds** through investment of over \$20 million in science labs, classrooms, lobbies, gymnasium, fitness center, student center, residence halls, admissions, Honors House, biomass heat plant, patios, and grounds
- **Led development, broad consultation, and strategic alignment of plans** for Recruitment & Retention, Advancement, Campus Master Planning, and Marketing & Communications
- **Transformed the campus energy portfolio** from high dependence on fossil fuels to 90 percent reliance on non-fossil fuel sources by investing in a central heat (biomass) plant with underground piping and 80 additional geothermal wells
- **Restored the College of Education, Health and Rehabilitation Services and the College of Arts and Sciences** to better guide and serve major academic departments in these areas; **invested presidential funds in values- and mission-based efforts**, including the Diversity Lab (for activities to appreciate and enliven our diversities across campus) the Sustainable Campus Coalition (to support environmental efforts by an active campus-community group), and Art on Campus (bringing to campus inspiring exhibits and talks by emerging artists)
- **Exhibit personal and institutional values as a student-centered president**, assisting directly with recruitment, retention, and post-graduate outcomes, attending and celebrating performances, athletic contests, and events, meeting students through clubs, organizations, and residence hall gatherings, consulting with Senate officers, and participating in student-run events; in spring 2016, I taught a full-semester course, "Stand and Deliver: The Art and Practice of Public Speaking"
- **Burnish strong town-gown relationships** by engaging the broader community as university partners; co-sponsored Welcome Back Day; promoted UMF employees for community board

membership; presided over three-fold expansion of internships, service learning, and other leadership opportunities through the Partnership for Civic Advancement; deepened the purpose and impact of the UMF Board of Visitors; and sat on nonprofit governing boards, currently the Greater Franklin Development Corporation, JMG (formerly Jobs for Maine Graduates), and Maine Campus Compact

- **Contribute extensively to University of Maine System strategy and operations**, including regular consultation with the Chancellor and active contributions to **One University** (University of Maine System's effort to achieve a fully integrated university with mission-differentiated campuses), **Outcomes-Based Funding** (helped develop and monitor the System's first performance-based funding model), **Labor Negotiations** (member of the management team, which successfully negotiated a four-year agreement with full-time faculty), **Academic Transformation** (member and interim chair of the Oversight Committee to develop, communicate, and guide multi-university academic programming), **Strategic Capital Investment** (Trustee-President committee to evaluate and prioritize capital spending across the university system), **Mission Differentiation** (co-chair of a team to reframe issues of campus differentiation within an integrated university system), **Political Impartiality** (member of Trustee-President committee to develop policies for political speech), and **Small Campus Advancement** (co-chair of a team to inventory, set expectations for, and make recommendations about advancement operations at small UMS campuses)

Current Presidential Service

- *Commissioner-designate*, Commission for Institutions of Higher Education, New England Association of Schools and Colleges, election anticipated December 2017 for seat to commence July 2018
- *Board Member*, Council of Public Liberal Arts Colleges (COPLAC), 2012-present, and *Chair*, Strategic Plan Committee, 2016-2017 (final plan unanimously approved by membership)
- *Chair*, Council of Presidents, North Atlantic Conference, NCAA Division III athletic conference, 2016-present
- *Board Member*, Maine Higher Education Council, 2012-present, and *Vice-Chair*, 2017-present
- *Board Member*, Maine Campus Compact, consortium of Maine-based public and private universities dedicated to project-based and community-engaged learning, 2017-present
- *Chair*, Accreditation Evaluation Team for university seeking ten-year reaccreditation, Commission for Institutions of Higher Education, New England Association of Schools and Colleges, 2016-2017

Previous Academic Leadership

Director, University at Buffalo Regional Institute, Buffalo, New York (2005-2011)

As chief executive officer, I directed the strategies and daily operations of a major university-based research and policy center at the University at Buffalo, State University of New York. I articulated the institute vision, managed eight to ten professional staff, forged and sustained internal and external relationships, raised and stewarded over \$3.4 million in external funds for a unit with an annual operating budget of roughly \$1 million, led intellectual and entrepreneurial project initiatives, served as chief media spokesperson, performed quality control, and represented the institute to university administrators, donors, clients, and partners in corporate, academic, government, philanthropic, and civic communities. Under my leadership the institute became a premier, award-winning, full-service regional asset for objective, evidence-based, actionable analysis on regions, governance, economic development, and binational relations.

Department Chair (2003-2005); Associate Chair for Undergraduate Education and Director of Undergraduate Studies (2001-2002), University at Buffalo Department of Urban and Regional Planning, Buffalo, New York

As department chair, I was responsible for operations and quality for graduate education (master's level Urban and Regional Planning degree, roughly 100 students) and undergraduate education (bachelor's level Environmental Design major and minor degrees, roughly 125 students). My portfolio encompassed half-time teaching and the full menu of departmental management, with final responsibility for strategic planning, accreditation, curriculum design, admissions and recruitment, financial aid awards, budget allocations and finance, annual performance reviews for full-time faculty (11) and staff (2), hiring and professional mentoring for adjunct faculty (16), capital facilities, and forging and maintaining strong relations with other departments, school and university administrators, faculty, students, parents, alumni, and external constituents. During my tenure, I organized and led the department strategic plan process, which laid the groundwork for a Ph.D. in planning program, conceived and designed a new J.D./M.U.P. dual degree program, undertook the first comprehensive assessment of our undergraduate Environmental Design program, and maintained the department's national professional accreditation.

Director of Research, University at Buffalo Regional Institute, Buffalo, New York (1997-2003, concurrent with department responsibilities)

As the inaugural institute director of research, I strategized and implemented research-based programming for a newly formed university-based center on regions and governance. In collaboration with professional staff and external partners, I developed the applied research agenda, trained staff and graduate assistants, coordinated and carried out projects, represented findings to the media, and delivered a full schedule of presentations to regional audiences. A key achievement was formulating, directing, and lead-authoring a major award-winning civic undertaking, *State of the Region: Performance Indicators for the Buffalo Niagara Region in the 21st Century*, a project involving over 200 community leaders and solidifying the institute as the region's premier center for high-quality, engaged public scholarship.

Faculty and Research Appointments

Visiting Fellow, Brookings Institution, Washington, D.C (2011-2012)

During a one-year research appointment in the Metropolitan Policy Program, I researched, wrote, and presented on the governance of cross-state metropolitan regions, continued a book project on metaphors for metropolitan governance, co-authored a handbook on regional decision making, and completed articles on regional resilience.

Assistant (1993-1998) and Associate Professor (1999-2011), University at Buffalo Department of Urban and Regional Planning, Buffalo, New York

I performed the full complement of faculty duties, including research, teaching, advising, and public and university service. From 1993-1997, I was Faculty Advisor for the Graduate Planning Students Association. Starting in 1997, my faculty duties coincided with Regional Institute leadership

Visiting Fellow, Harvard University, Kennedy School of Government, Cambridge, Massachusetts (sabbatical appointment, 2000-2001)

Researched, wrote, and presented research on issues of governance; studied the European Union as a model for metropolitan governance; authored *Regionalism on Purpose* (2001)

Research Fellow, Princeton University, Center for Domestic and Comparative Policy Studies (1991-1993)

Researcher, University of Texas at Dallas, Department of Political Economy (1986-1987)

With Dr. Brian J. L. Berry, co-produced a successful National Science Foundation grant proposal on long-wave trends in urbanization

Lecturer, California Polytechnic State University, San Luis Obispo, Department of City and Regional Planning (part-time, 1983-1984; full-time, 1985-1986); Teacher of the Year, 1985-86

Prior Professional Posts

U.S. Peace Corps Volunteer, Physical Planning Officer, Ministry of Natural Resources and Energy, Kingdom of Swaziland (1987-1989)

Coordinated regional plan preparation program, trained Swazi planners, assisted with computerization of planning records, and volunteered with a start-up women's magazine during a multi-year, international public service experience

Analyst, Local Agency Formation Commission, San Luis Obispo County, California (1981-1985)

Analyzed fiscal, political, and services impacts of boundary changes and government reorganizations for towns and special districts in a mid-sized California county

Honors and Recognition

One of “50 People Charting the Future of Maine,” selected by *Maine* magazine, 2016

Elected Trustee, World Academy of Art and Science, 2011

Woman of Influence in Public Policy, selected by *Buffalo Business First*, 2007

Fellow, World Academy of Art and Science, 2000 (one of 500 members selected worldwide)

Nominee, Athena Award 2000. One of fifteen women in the Buffalo-Niagara region nominated for a nationally recognized award for leadership, 2000

Honors Seminar Teacher, University at Buffalo Honors Program. Selected by students and program administrators to teach undergraduate Honors Seminars, 1999

Junior Fellow, World Academy of Art and Science, 1996 (one of thirty-five junior fellows selected worldwide)

Selected by *The Buffalo News* as one of the Buffalo region's next generation of leaders, 1996

Research Fellow, Princeton University Center for Domestic and Comparative Policy Studies, 1991-1993. Full tuition scholarship plus annual fellowship stipend

Winner, Distinguished Faculty Member Award, Department of City and Regional Planning, Cal Poly, San Luis Obispo, 1985-1986

Grants and Fundraising

As UMF president I formed a Grants Committee to monitor and actively seek grant opportunities to further university initiatives. During my presidency, UMF received its largest grant in university history, a \$20 million award from the Department of Education for GEAR-UP, a program to boost high school completion and college readiness for which UMF serves as fiscal agent.

As of 2017, UMF is implementing over \$6.5 million in grants for projects supporting UMF Peer-to-Peer Financial Education, the Partnership for Civic Advancement, GEAR-UP, UMF's TRIO programs, innovative experiential learning, graduate education, math coaching, and campus facilities. In June 2017, UMF received funding from the Andrew W. Mellon Foundation to support the New Commons Project (newcommons.umf.maine.edu), a unique approach to advancing public arts and humanities.

Submitted and pending are over \$2.5 million in grants to support experiential education, university advancement, internship and leadership programs of the Partnership for Civic Advancement, and initiatives combatting campus sexual assault, domestic violence, and dating violence.

As director of the University at Buffalo Regional Institute, I led institute efforts to raise ~\$750,000 annually from external sources, primarily foundations, governments and the private sector. Additional grants activity focused on my role as co-grantwriter, co-PI, and associate director of “Building Resilient Regions,” a multi-year (2004-2013), three-phase, \$4.8 million grant from the John T. and Catherine D. MacArthur Foundation. My individual and small-team sub-contracts totaled \$948,725 for research, publications, and website development on regional governance and resilience capacity.

Public and Professional Service

I have participated extensively in public service and civic activity in professional and academic positions. As UMF president I regularly give keynote and panel presentations to local, regional, state and higher education groups, contribute to civic conversations, participate actively on boards, and connect the university with community and business partners. As Regional Institute Director, I hosted regional events, sat on boards, participated regularly in dozens of public affairs programs, and delivered numerous keynote presentations throughout New York State. My role as faculty member in urban and regional planning placed me and my students in the community for many service and volunteer activities and class projects. In my career I have given hundreds of talks as keynoter, panelist or conference presenter to help inform or advocate.

Selected Recent Keynote Addresses and Presentations

“Facilitating Facilities,” Address to Farmington Rotary International, Farmington, Maine, November 9, 2017

“*Friends from Distant Places*: China-Maine Connections Through Higher Education.”
Keynote presentation to the Maine-Chinese Conference, sponsored by the Maine-China Center, Bangor, Maine, October 27, 2017

“Resilient Communities: Where 1+1=3.” Keynote presentation sponsored by the Johnson Foundation at Wingspread for the Racine regional community, Racine, Wisconsin, June 14, 2017

“So, You’re Going to Visit a College,” Remarks to the student assembly of Winslow High School, Winslow, Maine, November 10, 2016

“One University,” Address to Farmington Rotary International, Farmington, Maine, October 27, 2016

“Road Trip: A Sentimental Journey in Books, Maps, and Memorabilia from the Days of Early Motoring,” Rangeley Lakes Historical Society, Rangeley, Maine, August 17, 2016; an earlier version presented to the Shiretown Bookers, Farmington, Maine, February 25, 2016

“Reading My Way Through Middle School,” Remarks to Girls Talk and Teen Voices, Farmington, Maine, May 24, 2016

“Five Numbers.” Address to Farmington Rotary International, Farmington, Maine, September 3, 2015.

“Transforming Public Higher Education in Maine.” Keynote presentation to the Annual Meeting of the Princeton Alumni Association of Maine, Portland, Maine, June 18, 2015.

“College from the Inside Out.” Keynote presentation to the Mountain Valley Conference Honors Celebration, Waterville, Maine, April 30, 2015.

“What Keeps Me Awake at Night and Gets Me Up in the Morning: Dreams of a University President on Issues and Opportunities in Higher Education,” Invited keynote at the Beijing University of Technology, Beijing, China, May 28, 2014.

“Mainly Sustainable.” Presentation to the Maine State Summit on Climate Solutions, Augusta, Maine, March 12, 2014.

“A Regionalist in Western Maine.” Keynote presentation to the Androscoggin Valley Council of Governments Annual Meeting, Lewiston, Maine, October 31, 2013.

“Notes of a New University President.” Keynote presentation to the MELMAC University, Rockport, Maine, November 25, 2012

Recent Published Essays and Commentary

Kathryn A. Foster. 2012-present. “Thinking Aloud,” a regular column in *Farmington First*, semi-annual alumni magazine of the University of Maine at Farmington. Columns have covered undergraduate college days (winter 2012); UMF’s 150 for 150 Registry (summer 2013); Grace Louis Griffith, Class of 1903 (fall 2013); UMF strategic planning (summer 2014); experiential education at UMF (winter 2014), UMF’s international footprint (summer 2015), UMF alpine sports (winter 2015), student leadership (summer 2016), campus curb appeal (winter 2016), and the 60th reunion class of 1957 (fall 2017)

Kathryn A. Foster. 2016. “Teacher, Teach (and Learn) Thyself.” Foreword to *Teaching Matters: Essays by Faculty of the University of Maine at Farmington*, Volume 2, edited by Linda Britt. Farmington, ME: University of Maine at Farmington

Kathryn A. Foster. 2014. “The Toughest Job You’ll Ever Love.” Foreword to *Teaching Matters: Essays by Faculty of the University of Maine at Farmington*, edited by Linda Britt. Farmington, ME: University of Maine at Farmington

Kathryn A. Foster. 2011. “Being Different Together.” *Citewire.net*, distributed electronically, November 5

Thomas Gais and **Kathryn A. Foster.** 2011. “Education Gives Innovation a Lift” (op-ed), *Newsday* (July 22)

Kathryn A. Foster. 2011. “Higher Education a Smart Investment for Region” (op-ed), *Buffalo News* (June 23), A10

Civic or State Boards *(since 2007)*

Governing Board Member, Maine Campus Compact, 2017-present

Governing Board Member, JMG (formerly Jobs for Maine Graduates), 2015-present

Governing Board Member, Greater Franklin Development Corporation, Franklin County, Maine, 2014-present; *Member*, Executive Director Search Committee, 2017

Member, “New York in the World” Advisory Council, Levin Institute, SUNY, 2010-2011

Member, WNED (public radio) Community Advisory Board, 2010-2012

Member, New York State School Boards Association Task Force on Maximizing School Board Resources, April 2009-2010

Member (New York State Governor’s Appointee), New York State Commission on Local Government Efficiency and Competitiveness, April 2007-April 2008

Scholarship and Publications

My research focuses on governance and regions, including questions of regional identity, decision making, and leadership. Most recently I examined governance of regions with cross-state or cross-national borders. I have done extensive research and writing for a book project on metropolitan governance—suspended during my university presidency—which examines “metaphor” governance systems (European Union, National Football League, Iroquois Confederacy, University of California, Roman Catholic Church, General Motors, and the Internet) to draw insights and lessons for metropolitan regions. As a principal of the MacArthur Foundation Research Network on Building Resilient Regions from 2004-2013, I investigated the drivers of regional resilience in the face of economic, demographic, and technological change.

I have presented scholarly work in more than 100 lectures and academic and professional conferences, including invited addresses at MIT, Cornell University, Brookings Institution, Harvard University, University

of Pittsburgh (2011 Wherrett Lecture on Innovation in Local & Regional Governance), University of California, Berkeley, Federal Reserve Bank of St. Louis, Federal Reserve Bank of Philadelphia, and the University of Birmingham (U.K.). For many years I was a regular presenter at annual conferences of my professional organization, the Association of Collegiate Schools of Planning.

Book

Kathryn A. Foster. 1997. *The Political Economy of Special-Purpose Government*. Washington, D.C.: Georgetown University Press

Monographs

William R. Barnes, **Kathryn A. Foster**, and Lara Malakoff. 2012. *Getting Things Done Together: A Workbook for Achieving Goals Regionally*. Washington, D.C.: National League of Cities

Kathryn Bryk Friedman and **Kathryn A. Foster**. 2011. *Environmental Collaboration Across International Boundaries: Lines That Separate or Ties That Bind?* Washington, D.C.: IBM Center for the Business of Government

Kathryn A. Foster. 2001. *Regionalism on Purpose*. Cambridge, Mass.: Lincoln Institute of Land Policy

Website

Kathryn A. Foster. 2011. "Resilience Capacity Index." Data, maps and findings from original quantitative research on the resilience capacity of 361 U.S. metropolitan regions, online at <http://brr.berkeley.edu/rci>

Scholarly Book Chapters and Journal Articles (since 2007)

Kathryn A. Foster and William R. Barnes. 2012. "Reframing Regional Governance for Research and Practice." *Urban Affairs Review* 48(2): 273-284. DOI: 10.1177/1078087411428121

Kathryn A. Foster. 2012. "In Search of Regional Resilience." In *Building Regional Resilience: Urban and Regional Policy and Its Effects*, edited by Nancy Pindus, Margaret Weir, Howard Wial, and Harold Wolman, pp. 24-59. Washington, D.C.: Brookings Institution Press

Kathryn A. Foster. 2011. "Professing Regional Resilience." In *Resilience and Opportunity: Lessons from the U.S. Gulf Coast after Katrina and Rita*, edited by Richard Mizelle, Amy Liu, Allison Plyer, and Roland V. Anglin. Washington, D.C.: Brookings Institution Press, pp. 17-27

Kathryn A. Foster. 2011. "A Region of One's Own." In *Regional Planning in America: Practice and Prospect*, edited by Ethan Seltzer and Armando Carbonell. Cambridge, Mass.: Lincoln Institute of Land Policy, pp. 55-82

Kathryn A. Foster. 2010. "Challenges Ahead for U.S. Regional Planning Governance." *Town Planning Review* 81(5): 485-503

Rolf Pendall, **Kathryn A. Foster** and Margaret Cowell. 2010. "Resilience and Regions: Building Understanding of the Metaphor." *Cambridge Journal of Regions, Economy and Society* 3 (1): 71-84

Kathryn A. Foster. 2009. "Regional Governance," In *Encyclopedia of Urban Studies*, edited by Ray Hutchison. Thousand Oaks, California: Sage Publications

Kathryn A. Foster. 2007. "Snapping Back: What Makes Regions Resilient?" *National Civic Review* 96 (3): 27-29

Public Scholarship

As Director of Research and Director of the UB Regional Institute (1997-2003, 2005-2011), I directed, produced and disseminated an extensive portfolio of public scholarship, including policy briefs, applied research reports, online information resources, economic impact reports, commissioned works, and a major multiyear, community-engaged performance indicators project. These efforts are available at <http://regional-institute.buffalo.edu/work/all-work/>

Editorial Boards

State and Local Government Review, 2003-2012

Journal of Urban Affairs, 2001-2007

Journal of the American Planning Association, 1999-2004; Best Article Awards Committee, 1999

Peer Reviewer

Book Manuscripts

Georgetown University Press, SUNY Albany Press, Oxford University Press, Routledge Press

Journal Articles

Journal of the American Planning Association, *Journal of Planning Education and Research*, *Journal of Planning Literature*, *Journal of Urban Affairs*, *Journal of Regional Science*, *Environment and Planning C: Governance and Leadership*, *Growth and Change*, *Urban Studies*, *Urban Affairs Review*, *Regional Studies*, *State and Local Government Review*, *Economic Development Quarterly*, *The Regionalist*, *Public Budgeting and Finance*, *Publius*

Advisor/Program Consultant

Advisory Council Member, Center for Metropolitan Studies, University of Pittsburgh, 2012

Resource Expert, Convening on Resilience Regions, organized by EcoTrust, Portland, Oregon, 2011

Participant, Global Dialogue on Federalism, Forum on Federations, Chicago, Illinois, 2007

Full C.V. with public scholarship, publications, and presentations available on request